

LEADERSHIP

COALITION BUILDING

SUPPORT INNOVATION

SOLUTIONS

ADVOCACY

PARTNERS

PUBLIC EDUCATION

NEW IDEAS

RECOGNITION

2016

Annual Report



Dear Friends,

This year AHS bid farewell to Mary Rouleau, who served as Executive Director from 2010 to 2016. Mary accomplished much for Arlington during her tenure and was fittingly named "Best Nonprofit/Civic Support Worker" in *Inside Nova's* 2016 Best of Arlington.

Michelle Winters joined AHS as the new Executive Director in late May, and with her 20 years of experience working on affordable housing issues she has hit the ground running to help AHS achieve its mission.

Since 2003, AHS has been a powerful voice helping to shape Arlington's housing policies and bring new ideas to work for our community. We are thankful for your continued support of our efforts.

A handwritten signature in black ink that reads "Mary Margaret Whipple".

AHS President





Coalition Building

Moving Forward on the AHMP

AHS focused its *State of Affordable Housing* meeting in May on bringing Arlington's housing stakeholders up to speed on plans for implementing the **Affordable Housing Master Plan**.

The annual advocacy agenda kicked off with collaborative effort to support needed increases in the FY2017 County budget.

Led by AHS, housing and services advocates from across Arlington **argued successfully for a \$13.7 million allocation** to the Affordable Housing Investment Fund (up \$1.2M from FY2016). Later in the year, the group also had **success arguing for reallocation** of an additional \$7M from FY2016's carryover funds for AHIF and \$2M more for County housing grants.

Beyond budget advocacy, the Housing Arlington group's **monthly meetings** continue year-round as an essential forum for sharing information on issues related to Arlington's affordable housing/ service delivery ecosystem.

Public Education

Finding the Missing Middle



Highlights include a keynote by Daniel Parolek of Opticos Design, panels on local land use and financing issues, and a traveling gallery of design examples.

Video and images can be seen on the [AHS Website](#).

AHS focused much of its work in the latter half of 2016 on developing and sharing the concept of missing middle housing.

The missing middle refers to two related concepts,

- the range of **mid-scale housing** types between single-family homes and mid-rise apartments, and
- housing **affordability** for middle-income households.

Our Leckey Affordable Housing Forum in October invited national and local experts to **launch discussion of demand for and barriers** to such housing. With missing middle “galleries,” we brought the issue to life for Arlington community members, displaying example housing from around Arlington and other parts of the country.





Recognition

It Takes a...Working Group

The **2016 Ellen Bozman Awards** honored Mary Hynes, Marsha Allgeier, and the 18-member Affordable Housing Study Working Group.

Our 8th annual **Ellen Bozman Affordable Housing Award** celebrated the achievement of twenty Arlingtonians whose work pushed forward the development and approval of Arlington's first Affordable Housing Master Plan.

While honoring those who have made significant contributions to affordable housing in Arlington, the celebration has served as AHS's annual fundraising event, bringing together those organizations and individuals who support AHS's affordable housing mission in so many ways.



Thanks to Our Major Contributors

\$10,000 and above

- AHC, Inc.
- Eugene & Agnes E. Meyer Foundation
- Geary-O'Hara Family Foundation

\$5,000—\$9,999

- Arlington Partnership for Affordable Housing
- Venable Foundation
- Virginia Housing Development Authority

\$1,000—\$4,999

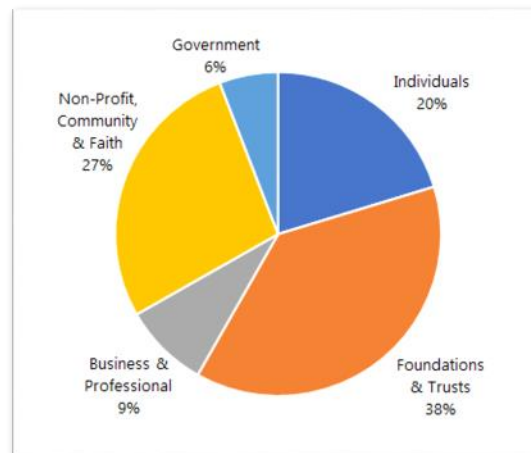
- Anonymous
- Arlington Community Foundation
- Charles and Jennifer Lawson
- HSBC Bank USA, N.A.
- John Andelin and Ginger Geoffrey
- The JBG Companies
- Kathryn and Max Scruggs
- Shooshan Family Fund of the Arlington Community Foundation

AHS also plays a valuable role in our community beyond our public programs. This year we...

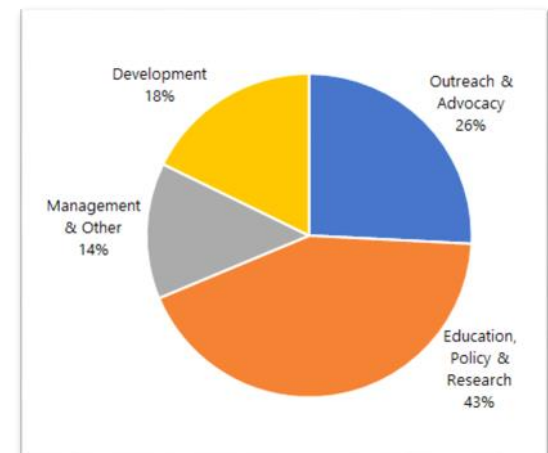
- helped **facilitate conversations** in the Westover neighborhood to respond to demolition of market-rate affordable units (MARKs) and to help make APAH's 68-unit acquisition there a success.
- created an ad-hoc working group on MARK preservation to work on **creative solutions** across traditional policy areas of housing, planning, and historic preservation.
- provided input to the county on **evaluation strategy** for the AHMP, helping set the stage for accountability, and served on the yearlong working group **shaping NOFA**, the County's new Notification of Funding Availability process for AHIF.
- helped ensure that **housing issues stay "top of mind"** in County conversations by participating with the Arlington Chamber of Commerce on the Community Action, Government Affairs, and Economic Development Committees.

Financials

Revenue



Expenses



Our Staff and Board

Michelle Winters
Executive Director

Kate Dorrell
Communications Associate

Stephanie Boyer
Administrative Associate

Mary Margaret Whipple
President

David Leibson
Vice President

Stuart Raynor
Treasurer

Laura Martin
Secretary

Martha Bozman

Allison Glatfelter

Kim Honor

Eugene Hubbard

Takis Karantonis

Jenny Lawson

Koube Ngaaje

*Special thanks to **Kathryn Scruggs** and **Peg Hogan** for their long time service on the AHS board ending in 2016!*

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